



**INSTITUTE OF
CERTIFIED PUBLIC ACCOUNTANTS
OF UGANDA**

4TH PUBLIC FINANCE MANAGEMENT CONFERENCE

Strengthening Public Finance Management for Sustainable National Development



6-8
MAY 2026



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THE UGANDA NATIONAL ANTHEM

1. Oh Uganda! may God uphold thee,
We lay our future in thy hand.
United, free,
For liberty
Together we'll always stand.

2. Oh Uganda! the land of freedom.
Our love and labour we give,
And with neighbours all
At our country's call
In peace and friendship we'll live.

3. Oh Uganda! the land that feeds us
By sun and fertile soil grown.
For our own dear land,
We'll always stand,
The Pearl of Africa's Crown.



THE EAST AFRICAN COMMUNITY ANTHEM

1. Ee Mungu twaomba ulinde
Jumuiya Afrika Mashariki
Tuwezeshe kuishi kwa amani
Tutimize na malengo yetu.

Chorus

*Jumuiya Yetu sote tuilinde
Tuwajibike tuimarike
Umoja wetu ni nguzo yetu
Idumu Jumuiya yetu.*

2. Uzalendo pia mshikamano
Viwe msingi wa Umoja wetu
Natulinde Uhuru na Amani
Mila zetu na desturi zetu.

3. Viwandani na hata masham-
bani
Tufanye kazi sote kwa makini
Tujitoe kwa hali na mali
Tuijenge Jumuiya bora



FREQUENTLY ASKED QUESTIONS (FAQs) FOR THE OKUSEVINGA UNIT TRUST PRODUCT

GLOSSARY

#	Term	Definition
1	Money Market	A market made up of short-term instruments (usually one year or less) that are issued by licensed institutions including Government and can be purchased by different categories of investors including retail investors (ordinary Ugandans), pension funds, banks, institutional investors, and offshore players.
2	Money Market Fund	A money market fund, therefore, allows investors to pool their savings together to invest in the money market.
3	Treasury Bill	A short-term instrument (up to one year) that the Government issues and invites the public to purchase, thereby lending money to it. In return, the investor earns interest on their investment. It is one of the instruments that a money market fund typically invests in.
4	Treasury Bond	A long-term instrument (greater than one year) that the Government issues and invites the public to purchase, thereby lending money to it. In return, the investor earns interest on their investment. It is one of the instruments that a Bond Fund typically invests in.
5	Unit Trust	A collective investment scheme in which several investors pool their resources together to make a number of different investments with the help of a fund manager.
6	Fund Manager	An entity with the license and expertise to make investment decisions on behalf of investors in a fund. The investment decisions are based on guidance from the appointed Trustees
7	Trustee	An entity licensed to oversee and manage assets on behalf of the beneficiaries of those assets, i.e., the investors
8	Custodian	An institution that is licensed to hold and safeguard assets on behalf of the beneficiaries of those assets.

1. What is OKUSEVINGA?

OKUSEVINGA is a Unit Trust Scheme licensed by the Capital Markets Authority of Uganda that allows mobile money customers to invest in a unit trust from as low as UGX 10,000 and earn daily interest.

NB: Currently only AIRTEL MONEY users shall be able to invest, however, MTN MOBILE MONEY will soon be on-boarded, following completion of technical system integrations.

2. What are the channels for accessing OKUSEVINGA?

Access to the service will be available through the mobile money applications of the service providers although currently only available on the "AIRTEL MONEY" menu under Savings and Investments and on USSD *185*15#.

3. How do I register for OKUSEVINGA?

On the "AIRTEL MONEY" menu, go to Savings and Investments > Enter "AIRTEL MONEY" PIN > Opt In > Agree to Terms & Conditions > Agree to have your personal data shared with OKUSEVINGA for purposes of managing your investments. Registration is complete following the customer's acceptance of the terms and conditions and receipt of two messages confirming registration.

4. Which stakeholders and service providers are involved in OKUSEVINGA?

OKUSEVINGA was conceptualised and developed by the

Government of Uganda through the Ministry of Finance, Planning, & Economic Development (MoFPED) and Bank of Uganda (BoU). Currently, the Trustee is KCB Bank Uganda; the Fund Manager is ICEA Lion Asset Management; the Fund Administrator is Bank of Uganda; the distribution partners are Airtel Mobile Commerce Uganda and in the near future, MTN Mobile Money Uganda. Please refer to the glossary at the beginning of this document for the definitions of the terminologies referred to here.

5. What are the constituent Funds that make up OKUSEVINGA?

Operations of Okusevinga commenced with a short-term fund designed for investments in instruments up to a one-year tenure (typically Treasury bills), also known as the MONEY MARKET FUND. The longer term fund/BOND FUND will be introduced in due course.

6. What interest do I earn for investing in OKUSEVINGA?

The interest earned is computed on a daily basis and is not fixed. It will vary depending on the type of fund invested in. The interest on the MONEY MARKET FUND will be derived from the Treasury bills interest rate, while that of the BOND FUND will be derived from the weighted average interest on Treasury bonds. Information on the prevailing rates can be accessed on the Bank of Uganda website at any time.

7. How much does the government charge on the interest earned on the investment?

Unit Trusts in Uganda are currently exempt from withholding tax on any interest earned from your investment if all interest is paid out to the unit holders. Therefore, interest paid into your investment account is not taxed, irrespective of the amount invested, but is net of all other fees, including the fund management fees, Trustee fees, and Custodian fees.

8. What are the transaction charges for using OKUSEVINGA?

The mobile money providers shall charge a fee of 0.7% of the amount invested, to a maximum of UGX 10,000. This means AIRTEL MONEY / MTN MOBILE MONEY shall charge 0.7% of all funds invested that are less than UGX 1,428,572; and UGX 10,000 for all amounts equal to or more than UGX, 1,428,572.

9. Can I deposit or withdraw funds from OKUSEVINGA directly to an agent or to the bank account?

No. Customers will invest funds directly from their mobile wallets and or withdraw funds from their OKUSEVINGA accounts into their mobile wallets.

10. What is the transaction limit for OKUSEVINGA?

There is no transaction limit for OKUSEVINGA. However, a limit of UGX 20,000,000 per day and UGX, 5,000,000 per transaction is applicable for AIRTEL MONEY users. The limits applicable for other money money operators will be applicable when they are onboarded in the near future. The minimum amount to Invest is UGX 10,000, and the minimum amount you can withdraw is UGX, 1.

11. What happens if I want to withdraw an amount above UGX 20,000,000 in a day?

The request will fail, and you will receive a message indicating the transaction range.

12. What document should I provide for the next of Kin claims?

A Next of Kin is the person you nominate on your OKUSEVINGA account to access your funds in case of illness, incapacity or death. The customer will provide a duly filled OKUSEVINGA next of kin claim of funds form while the Next of Kin will provide the following documents:

- Identification document (ID)
- Death Certificate
- Grant of Probate/Letter of Administration
- Letter from local Administration ascertaining that they are the heir.

13. Which channel should I use to make Next of Kin claims?

You'll be required to visit the nearest Mobile Money Operator Retail shop or care desks for assistance with processing Next of Kin claim.

14. Can I change ownership of my OKUSEVINGA Account to my Next of Kin?

No. You cannot change the ownership of your OKUSEVINGA account. Should you need to change the ownership of your line, you'll need to withdraw all your funds and opt out of OKUSEVINGA and follow the current process for change of ownership of account details.

After successful change of ownership details, and your Next of Kin details are captured, they will be able to Opt In to OKUSEVINGA to enjoy its services.

15. What happens if I attempt to close an account with funds?

You will receive a prompt that advises you to withdraw all the funds before Opting out of OKUSEVINGA. Should you choose to withdraw funds and close the account, the funds will be automatically transferred to your mobile money account and the "opt out" request processed successfully. There are no charges for closing your account.

16. How can I claim funds from a recycled SIM card?

To claim funds from a recycled SIM card, you will be required to fill in a claim form and present your ID at the Mobile Money Operator Retail shop or Customer Care desks.

17. Where do I get support for OKUSEVINGA?

For support and inquiries, customers should contact "Airtel Mobile Commerce Uganda Contact Center on 100 or email: customerservice@ug.airtel.com or visit the "Airtel Mobile Commerce Uganda" Retail Center/ Customer Care Desk. In the event that the issue cannot be resolved by the Mobile Money Operator, the 2nd level support will be provided by the Bank of Uganda as escalated from Airtel Mobile Commerce.

18. Shall investors have alternative platforms to access OKUSEVINGA such as apps for smart phones?

Yes, in the future there are plans to develop an App for smart phones and a website through which all investors, including those in the Diaspora, can access OKUSEVINGA. However, USSD is the current access channel given that it can be accessed by all investors including the ones with GSM phones (non-smart phones)

19. Will there be mass sensitization to the public for successful uptake of the product?

Yes, there are plans to carry out mass sensitization of the public, with customized messages to the different segments of society, including the PDM beneficiaries, the elite as well as the ordinary Ugandans/Omuntu w'awansi"

20. What mechanisms are in place to prevent scammers from taking advantage of this product to steal from Ugandans?

OKUSEVINGA has been developed based on a robust regulatory environment, with sufficient safeguards in place. These include passwords, system security protocols, and a feedback mechanism through the call centers of the Mobile Money Operators. Customers should never share their mobile money PIN with anyone. For suspected fraudulent activity on one's account, dial *100# for assistance. Assistance for customers who have forgotten their mobile money PIN can be accessed through the same channels.

21. How can I protect my account if my phone is lost or stolen?

- Dial *100#
- Select Option 10 (Self Help)
- Select Option 5 (Block Stolen Sim/number)

THE COUNCIL OF ICPAU



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CPA DERICK NKAJJA
Secretary/ CEO

ABOUT THE INSTITUTE OF CERTIFIED PUBLIC ACCOUNTANTS OF UGANDA

The Institute of Certified Public Accountants of Uganda (ICPAU) is the national Professional Accountancy Organisation (PAO). ICPAU was established in 1992 by the Accountants Act Cap. 294.

The functions of the Institute, as prescribed by the Accountants Act, 2013, are:

- i. To regulate and maintain the standard of accountancy in Uganda; and
- ii. To prescribe and regulate the conduct of accountants and practising accountants in Uganda.



VISION

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MISSION

To develop and regulate accountants for professional excellence and sustainable impact

CORE VALUES



Professional
excellence



Accountability



Integrity



Responsiveness

OUR AFFILIATIONS

ICPAU is a member of:

- I. International Federation of Accountants (IFAC)
- II. Pan African Federation of Accountants (PAFA)
- III. Association for Educational Assessment in Africa (AEAA)
- IV. Federation of Uganda Employers (FUE)
- V. Institute of Corporate Governance of Uganda (ICGU)
- VI. Private Sector Foundation Uganda (PSFU)





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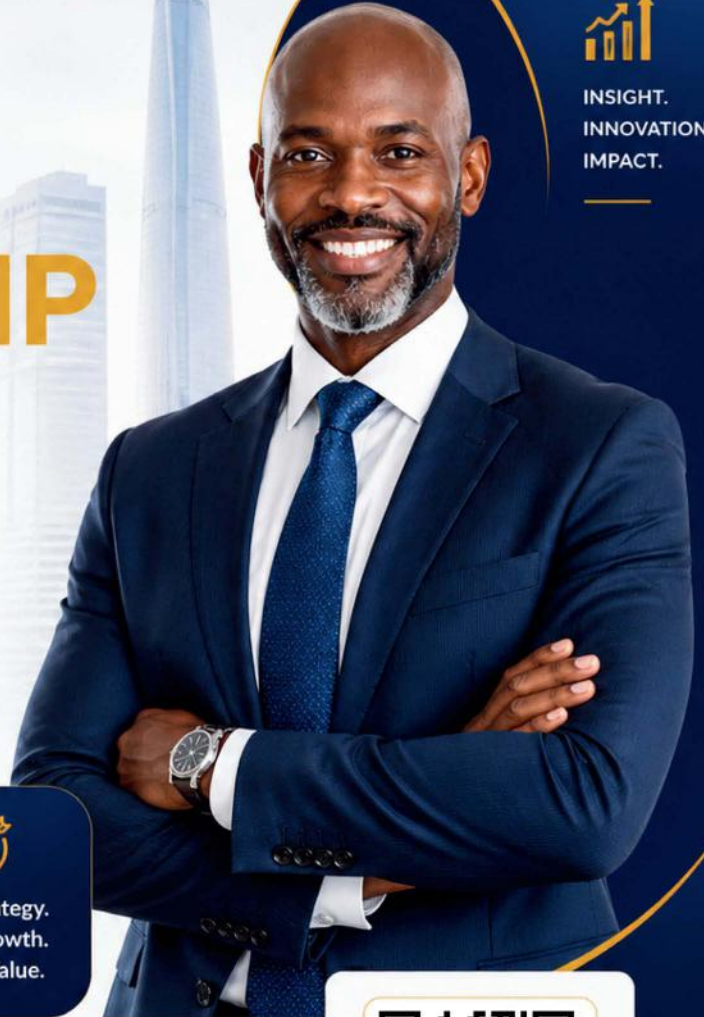
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ABOUT THE 4TH PFM CONFERENCE

The PFM conference is a convention of public sector actors for discourse on public financial management policy and systems for effective service delivery.

The goal of the PFM conference is to influence national economic policy. Resolutions are submitted to the Ministry of Finance, Planning and Economic Development.

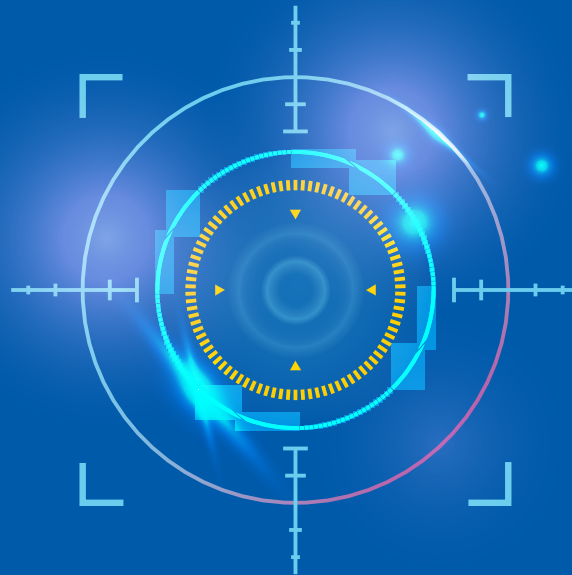
The conference is organised by the Institute of Certified Public Accountants of Uganda (ICPAU).



THE FOCUS

Strengthening Public Finance Management for Sustainable National Development

1. Transition from NDP3 to NDP4: Successes, Challenges, and Strategic Priorities
2. Digital Transformation as a Catalyst for Social Economic Change
3. Domestic Revenue Mobilisation in a Changing Economy
4. The Changing Role External Audit in a Digital Environment and Dynamic Economy
5. Balancing Work- and Productivity in the Public Sector: A Governance Perspective
6. Security of person and property
7. Embracing Change: Future Proofing Internal Audit for PFM effectiveness



MESSAGE FROM THE PRESIDENT



It gives me great pleasure to welcome you to the 4th Public Finance Management Conference convened by the Institute of Certified Public Accountants of Uganda.

This year's theme, ***“Strengthening Public Finance Management for Sustainable National Development,”*** speaks directly to the moment we are in. Across the globe and here at home, governments are navigating increasing fiscal pressures alongside rising expectations for service delivery.

This calls for fresh thinking and deliberate action. We must find smarter ways to expand our revenue base, close gaps that lead to loss of public funds, and ensure that every shilling is spent with purpose.

Embracing digital solutions, strengthening our

institutions, and upholding strong regulatory frameworks are no longer optional; they are essential. At the same time, we must continue to build public confidence by being transparent and actively engaging citizens in how resources are planned, allocated, and accounted for.

Effective public finance management remains a cornerstone of national progress. When systems are strong, resources are mobilised efficiently and directed where they are needed most - whether in healthcare, education, roads or any other infrastructure. This not only strengthens economic resilience but also fosters trust and lays the foundation for inclusive and sustainable growth for generations to come.

As we gather for this conference, I encourage each one of us to reflect on the responsibility we carry in shaping the future of public finance. Our presence here reflects a shared commitment to advancing national development through accountability, innovation, and professionalism. Beyond the discussions, this forum is a reminder of the values that guide our profession; professional excellence, accountability, integrity and responsiveness.

Over the course of the conference, we will explore a range of critical and timely topics in our PFM landscape. These conversations are vital as we collectively shape solutions that will define the future of public finance in Uganda.

I invite you to actively participate, share your insights, and engage with fellow professionals as we work together to strengthen public finance management for the benefit of our nation.

I wish you a productive and enriching conference.

CPA David Timothy Ediomu
President, ICPAU

THE EVENTS MANAGEMENT COMMITTEE



CPA David Bunya Sserebe
Chairperson



CPA Betty Namatovu
Member



CPA Rehema Nakirembe
Member



CPA Paul Owor Ogwang
Member



CPA Rogers Paul Lukande
Member

MESSAGE FROM THE CHAIRPERSON OF THE EVENTS MANAGEMENT COMMITTEE



It is my pleasure to welcome you to the 4th Public Finance Management Conference.

This is an important platform that brings together policymakers, practitioners, and thought leaders to engage in meaningful dialogue on strengthening public finance management for sustainable national development.

In line with this year's theme, **Strengthening Public Finance Management for Sustainable National Development**, the conference programme has been carefully curated to address critical issues such as domestic revenue mobilisation, digital transformation, governance, and the transition from National Development Programme III to National Development Programme IV, among others.

We have a distinguished lineup of presenters, who are experts in the various areas of public finance management, and they will be unpacking insights on well-thought-out topics backed by their own experiences in this field. We believe that this blend of knowledge exchange will foster practical solutions and lasting partnerships that contribute to improved public financial management in Uganda.

Beyond the rich technical debate, we have also

designed a holistic conference programme that encourages networking, collaboration, and personal well-being through a variety of interactive and social activities. We are proud to announce our customary free medical camp that provides screening and treatment services for all participants.

On behalf of the Events Management Committee, I extend my sincere appreciation to everyone who has worked towards the success of this conference. We are grateful to our partners; your support and collaboration have brought this event to life. We appreciate the Accountant General's Office and the entire Ministry of Finance, Planning and Economic Development for their technical and promotional support towards the conference. We look forward to more collaborations.

Most importantly, we profoundly thank you, the participants, attending either physically at Imperial Resort Beach Hotel, Entebbe or online from around the country; you are the heart and soul of the conference.

I wish you a productive and memorable conference experience.

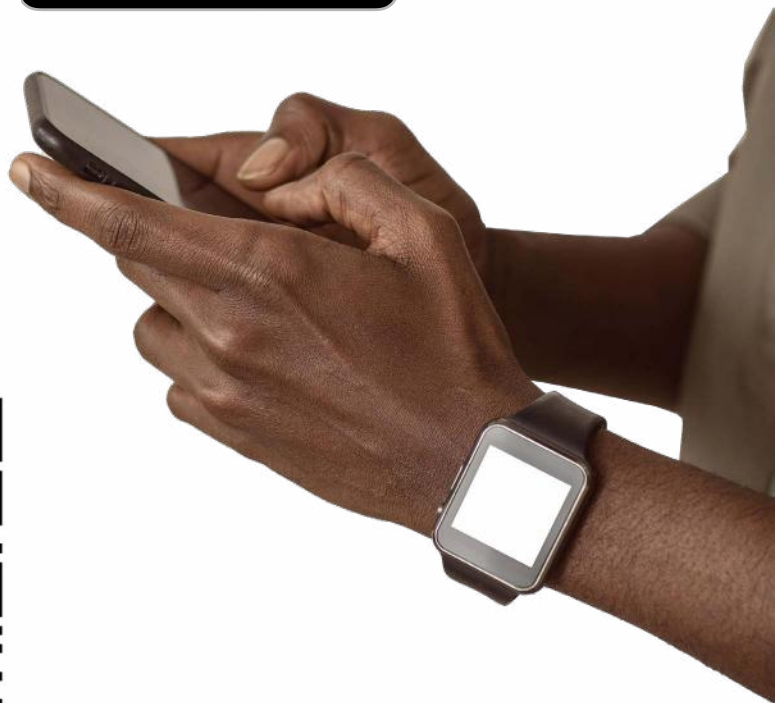
CPA David Bunnya Sserebe

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MESSAGE FROM THE SECRETARY/CEO



I am pleased to welcome you to the Institute of Certified Public Accountants of Uganda (ICPAU) 4th Public Finance Management (PFM) Conference.

This is a key platform for shaping dialogue on strengthening public finance for sustainable national development. This conference comes at a critical time when the government must adopt innovative approaches to resource utilisation, enhance efficiency in public expenditure, and strengthen accountability systems to meet growing development demands.

ICPAU remains committed to contributing to national economic policy and promoting excellence in financial management. Through this conference, we provide a space for knowledge sharing, professional development, and constructive engagement among various stakeholders. The insights and resolutions generated here will contribute meaningfully to ongoing policy discussions and direction.

We are pleased to inform you that, as part of our mandate, ICPAU continuously engages with Parliament's Sectoral Committee on Finance to share our position on various matters, recently being the Tax (Amendment) Bills. Through such engagements, our focus is to play a central role in shaping the country's financial and economic landscape for better development.

I encourage all participants to actively engage in the discussions, share experiences, and leverage the networking opportunities available.

I extend my sincere appreciation to our esteemed partners. Thank you for supporting and collaborating with us towards bringing this conference to life. We look forward to more partnerships.

I wish you a fruitful and impactful conference.

CPA Derick Nkajja

GUIDELINES FOR PARTICIPANTS

1. **Conference Venue**

The 4th Public Finance Management (PFM) Conference is a hybrid event, with physical attendance at Imperial Resort Beach Hotel, Entebbe and virtual participation via Zoom.

2. **Virtual Participation**

Virtual participants will receive their Zoom links upon confirmation of payment. It is advisable that this link be tested at least 30 minutes before the opening session. Participants should note that this link is restricted to only 1 device at any given time during the event. Participants will not be able to concurrently open the link on multiple devices.

It is also recommended that you test/update the Zoom application via the device to be used. Also ensure that you have a stable internet. Where one's connection is interrupted during the event, they should check their internet and try restarting or switching their device (computer/ mobile phone).

3. **CPD**

Twenty one (21) hours of Continuing Professional Development (CPD) will be awarded for full-time participation. Physical participants are required to register their participation daily by having their name tags scanned at the ICPAU administration desk.

4. **Timekeeping**

A programme indicating timelines for the various activities is provided. You are required to be punctual to avoid missing out on key activities. Considering that there are virtual participants, timekeeping will be strictly observed.

5. **Accommodation (Check-in and Checkout for Physical Participants)**

The Institute has made arrangements for accommodation (bed and breakfast) for three nights at the following designated hotels:

(a) Imperial Resort Beach Hotel (IRBH)

(b) Imperial Golf View Hotel (IGVH)

- (c) Imperial Apartments (IA)
- (d) Admas Grand Hotel
- (e) Best Western Premier Hotel
- (f) Grik Hotel

Check-in will be on Wednesday, 6 May 2026 from 7.00 a.m. at the respective hotels and checkout on Saturday, 9 May 2026 by 10.00 a.m.

Considering that participants will be leaving their homes very early to check-in, morning tea/coffee/bites will be provided at the Imperial Resort Beach Hotel (basement area) from 7.00 - 8.30 a.m. on Wednesday, 6 May 2026.

For the subsequent days, breakfast will be provided at the respective hotels.

The accommodation package includes complimentary use of the health club facilities, excluding massage.

6. Meals and Drinks

Standard meals and drinks will be served as specified on the programme. Any extras, including room service, will be borne by the participant.

7. Name Tags

Each physical participant will receive a name tag in order to access the conference and meal venues. Participants are encouraged to wear their name tags throughout the conference and during the dinners.

8. Conference Kit

Physical participants will receive their conference kits at the Imperial Resort Beach Hotel, Entebbe starting Wednesday, 6 May 2026 at 7.00 a.m.

Online participants with conference kits are requested to collect their kits from the ICPAU offices at Plot 46 Bukoto Street starting Monday, 11 May 2026 at 9.00 a.m.

9. Inter- Hotel Transport

For your convenience, transport arrangements have been made from the Imperial group of hotels to the conference venue.

10. Extras

Food and drinks outside the standard meal times and places are not covered in the Institute's package.

11. Medical Camp

As part of the Institute's Corporate Social Responsibility, there will be a free medical camp at the conference venue. The services will include:

- a) Diabetes screening
- b) Blood pressure and blood sugar testing.
- c) Breast & cervical cancer screening
- d) Hepatitis B
- e) HIV testing and counselling
- f) RDT Malaria
- g) RPR syphilis
- h) Family planning



12. Dinners & Entertainment

As part of your conference package, dinners for physical participants and non-residents will be provided daily starting from 7.00 pm as follows:

Entertainment

Date	Artist/Performer	Venue	MC
Wednesday, 6 May 2026	The Clan	IRBH	Mr Paul N. Lungande



Date	Artist/Performer	Venue	MC
Thursday, 7 May 2026	Irene Ntale	IRBH	Uncle Mark



Date	Artist/Performer	Venue	MC
Friday, 8 May 2026	King Saha	IRBH	Okello Okello



13. Dress Code

Date	Dress Code
Day 1 (6 May 2026)	Formal
Day 2 (7 May 2026)	4 th PFM Polo T-Shirt.
Day 3 (8 May 2026)	Your organisation's corporate wear

Dinners	Dress Code
Day 1 (6 May 2026)	Blue
Day 2 (7 May 2026)	Polka dots
Day 3 (8 May 2026)	Beige/White/Cream Linen

14. Accompanying Persons

All resident participants who would like to onboard accompanying persons for dinners and bed & breakfast are required to register with Secretariat and pay the following amount in advance.

SN	Place of residence	Amount in UGX (Per day)
1.	Imperial Group of Hotels	150,000
2.	Other hotels	200,000

15. Team Building Activities

A number of team building activities have been lined up for Thursday, 7 May 2026, from 2.30 p.m - 6.30 p.m., and all participants are expected to participate.

Please carry your sports kits for the following activities:

SN	Activity	Contact Person	Mobile Tel.
1.	Visit to UWEC	Jackline Nabirye	0779-563588
2.	Zumba/Aerobics	Prosper Kayaga	0774-096449
3.	Joy Sailing	Angel Rodney Ekachellan	0781-341231
4.	Walking/Jogging	Donatus Kimera	0700-694025

16. Security

Safety and security at the conference have been enhanced. Participants are urged to carry their name tags at all times and cooperate with all security personnel.

Participants are also strongly advised to park their vehicles in the gazetted areas and to stick a CPA Uganda sticker on them.

17. General Administration

For any assistance, please contact any of the following officers of ICPAU:

	Name	Telephone	Form of Assistance
1	Simon Oola	0772-740126	General Information
2	Angel Rodney Ekachellan	0781-341231	General Information
3	David Okongo	0782-538353	Accommodation
4	Simon Oola	0772-740126	Accommodation
5	Paul N. Lungande	0772-648246	Medical Camp/ General Inter-Hotel Transport
6	Angel Rodney Ekachellan	0781-341231	Event Partnerships
7	Johnson Mukula	0778-772530	Accompanying Persons
8	Paul N. Lungande	0772-648246	Security

CONFERENCE PARTNERS



PROGRAMME

DAY ONE:

WEDNESDAY, 6 MAY 2026

Director of Ceremonies: CPA Rehema Nakirembe, Member Events Management Committee, ICPAU

TIME	S/N	TOPICS	SPEAKERS	CHAIRPERSONS
7.00	1.	Registration/Check In		
7.00 – 9.00 am	2.	Morning Tea		
9.00 - 9.20 am	3.	Opening Prayer	Ms Caroline Nassuuna, ICPAU	
	4.	Anthems of Uganda & EAC		
	5.	Communication from the Secretariat	ICPAU	
9.20 – 9.30 am	6.	Welcome Remarks	CPA Derick Nkajja Secretary/CEO, ICPAU	

TIME	S/N	TOPICS	SPEAKERS	CHAIRPERSONS
9.30 – 11.00 am	7.	<p>Transition from NDP 3 to NDP 4: Successes, Challenges, and Strategic Priorities.</p> <p>As Uganda transitions into NDP 4, effective Public Finance Management is critical to ensuring fiscal discipline, value for money, and alignment of budgets with national development priorities.</p>	<p>Dr Winnie Nabiddo, Senior Manager, Research and Development Performance, National Planning Authority.</p>	CPA Rogers Luliika Semakula
11.00 – 12.00 pm	8.	<p>Keynote Address: Strengthening Public Finance Management for Sustainable National Development.</p> <p>As we move into the Fourth National Development Plan (NDP 4) cycle (2025/26–2029/30), Public Finance Management (PFM) has transitioned to a strategic driver of Uganda’s “Tenfold Growth” agenda. Strengthening PFM is now the primary mechanism for ensuring that the ambitious goal of doubling the economy every five years is met with fiscal discipline and results.</p>	<p>CPA Godfrey Ssemugooma Ag. Accountant General, Ministry of Finance, Planning and Economic Development.</p>	CPA Alfred Kabuchu, Vice President, ICPAU
12.00 – 12.15 pm	9.	President’s Address	CPA David Timothy Ediomu, President, ICPAU	
12.15 – 12.45 pm	10.	Chief Guest/ Opening of the Conference	Rt Hon Robinah Nabbanja, Prime Minister of Uganda	

TIME	S/N	TOPICS	SPEAKERS	CHAIRPERSONS
12.45 - 1.00 pm	11.	Group Photo		
1.00 - 2.15 pm	12.	Lunch Break	ICPAU	
2.15 - 4.00 pm	13.	<p>Digital Transformation as a Catalyst for Socio-Economic Change.</p> <p>Digital systems are reshaping budgeting, accounting, procurement, and reporting, improving transparency while introducing new risks. Digital transformation accelerates sustainable development, builds resilience against economic shocks, and paves the way for a more equitable, efficient, and prosperous society.</p>	<p>Dr Michael Kizito, Lecturer, Makerere University, Kampala.</p> <p>CPA Frederick Kibbedi, Practitioner, Kibbedi Associates</p>	CPA Ruth Mutebe Nseko
4.00 - 4.30 pm	15.	Rapporteur's Report		
4.30 - 5.00 pm	16.	Evening Tea		
7.30 pm	17.	Opening Dinner		

SPEAKERS

OFFICIAL OPENING OF THE 4TH PFM CONFERENCE

CHIEF GUEST



Rt. Hon. Robinah Nabbanja

Prime Minister
Republic of Uganda

KEYNOTE SPEAKER



CPA Godfrey B. Ssemugooma is the Acting Accountant General at the Ministry of Finance, Planning and Economic Development. He also serves as the technical lead for the Parish Development Model (PDM) Financial Inclusion Pillar. He is a senior Public Financial Management executive, professionally qualified accountant, and ICT practitioner with over 25 years of leadership experience in treasury operations, financial reporting, governance reform, and digital transformation. CPA Ssemugooma previously served as Principal Auditor in the Office of the Auditor General, where he championed Value for Money and IT audits.

He brings over two decades of board experience, having served on the Boards of the Public Procurement and Disposal of Public Assets Authority, Uganda National Airlines Company Ltd, the Council of ICPAU, and currently, the Uganda Civil Aviation Authority. CPA Ssemugooma holds a Master of Science in Accounting from the University of South Wales.

PRESIDENT'S ADDRESS



CPA Ediomu Timothy David

CPA Ediomu Timothy David is the President of the Institute of Certified Public Accountants of Uganda (ICPAU) and a seasoned professional accountant with nearly 30 years of experience, including over 20 years in public practice as Managing Partner at Ediomu & Company. He has extensive experience serving clients across the NGO sector, government parastatals, private enterprises, and the oil & gas industry. He currently represents ICPAU on the Board of the Pan African Federation of Accountants (PAFA), contributing to the advancement of the accountancy profession at both national and continental levels.

Beyond his professional achievements, CPA Ediomu is deeply committed to mentoring and sponsoring students and young professionals.



VICE PRESIDENT'S REMARKS



CPA Alfred Beitwababo Kabuchu

CPA Alfred Beitwababo Kabuchu is the Vice President of the Institute of Certified Public Accountants of Uganda. He is a Partner at Biz & Co since 2004. His expertise spans sectors such as oil and gas, agriculture and investment management. CPA Kabuchu is a member of the ICPAU Projects Management Committee and chairperson of the Projects Technical Sub-Committee overseeing the ICPAU construction project on Plot 42 Bukoto Street, Kololo. He is also a member of the ICPAU Planning and Development Committee and previously served on the Finance Committee of ICPAU. CPA Kabuchu is Certified Public Accountant and a Chartered Financial Analyst.



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CEO'S WELCOME REMARKS



CPA Derick Nkajja

CPA Derick Nkajja is the Chief Executive Officer of the Institute of Certified Public Accountants of Uganda (ICPAU). He is the treasurer for the Uganda Cooperative Savings and Credit Union and a Non-Executive Director of CIC Africa Uganda Limited. He serves on the Board of Mengo Hospital. Previously, CPA Nkajja served as a member of the Compliance Advisory Panel of the International Federation of Accountants, representing Africa, and he also represented Eastern Africa on the Board of the Pan African Federation of Accountants. He is a member of ICPAU, and he holds a Master of Business Administration from Edinburgh Business School, Heriot-Watt University, UK.



COMMUNICATION FROM THE SECRETARIAT

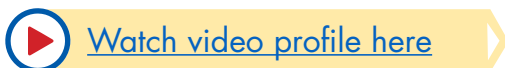
Lydia Tusiime

Lydia Tusiime leads the business development function at the Institute of Certified Public Accountants of Uganda, where she drives strategies focused on innovative member acquisition, retention, and engagement, strengthening the Institute's relevance, fostering meaningful member relationships, and supporting long-term institutional sustainability. Her expertise lies in integrating marketing communications with customer relationship management approaches to deliver measurable outcomes, optimise member experiences and support data-driven decision-making.



TRANSITION FROM NDP 3 TO NDP 4: SUCCESSES, CHALLENGES, AND STRATEGIC PRIORITIES

Dr Winnie Nabiddo is an economist, currently serving as the Senior Manager of Research and Development Performance. She previously served as Head of Monitoring, Evaluation, and Compliance at Uganda's National Planning Authority (NPA). She has also held the roles of Senior M&E Officer at NPA and ACODE-Uganda, and lecturer at Makerere University, MUBS & IUIU. With over 15 years of experience, Dr Nabiddo oversees the commissioning of impact evaluations for government policies, programmes, and projects. This includes the midterm review of the National Development Plan III, as well as comprehensive evaluations of the Universal Primary Education, Uganda's decentralisation policies, and development financing mechanisms, among others. A wife and a mother, she holds a PhD in Economics from Makerere University.



DIGITAL TRANSFORMATION AS A CATALYST FOR SOCIAL ECONOMIC CHANGE

Dr Michael Kizito is a lecturer in the Department of Computer Science at the School of Computing and IT, Makerere University. His research interests encompass IT governance, digital transformation, and health informatics. He is passionate about advancing knowledge in these fields and exploring innovative approaches to foster improved health outcomes and organisational efficiency. He completed his PhD in Informatics in June 2020.



 [Watch video profile here](#) 



CPA Frederick Kibbedi is a distinguished governance and finance expert with nearly three decades of experience. As the 8th President of ICPAU, he spearheaded national reforms in audit quality and professional ethics. As a recent graduate of the Master of Science in Big Data Technologies, he uniquely blends traditional financial stewardship with predictive data analytics and ESG strategies to future-proof institutional governance.

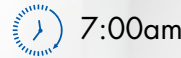
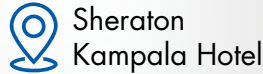


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4TH C-SUITE FORUM

Harnessing AI for Strategic Decision-Making to Spur Growth and Competitiveness



EVENT PROGRAMME

6:50 – 8:00am	Registration/Breakfast
8:00 – 8:05am	Welcome Remarks
8:05 – 8:20am	Opening Speech
8:20 – 10:30am	Harnessing AI for strategic decision making to spur growth and competitiveness.
10:30 – 11:00am	Open Forum
11:00 – 11:05am	Closing Remarks & Departure

Invite Only

DAY TWO:**THURSDAY, 7 MAY 2026****Director of Ceremonies: CPA Rogers Paul Lukande, Member, Events Management Committee, ICPAU**

TIME	S/N		SPEAKERS	CHAIRPERSONS
8.00 – 8:30 am	18.	Registration	ICPAU	
8.30 – 8.35 am	19.	Prayer		
8.35 – 10.20 am	20.	<p>Embracing Change: Future Proofing of Internal Audit for PFM effectiveness.</p> <p>Effective internal audit strengthens accountability, transparency and value for money. To ensure Public Finance Management (PFM) effectiveness, internal auditors must future-proof their operations against digital disruption, evolving risks, and higher expectations for "Value for Money.</p>	<p>CPA Hussein Isingoma</p> <p>Ag Internal Auditor General, Office of the Internal Auditor General.</p> <p>Mr Michael Gashumba</p> <p>Director-in- Charge of Advisory, BDO.</p>	CPA Nancy Amuge Owino
10.20 – 10.30 am	21.	Partner’s message: National Social Security Fund (NSSF)		
10.30 – 11.00 am	22.	Health Break		
11.00 – 12.40 p.m	23.	<p>Security of Person and Property.</p> <p>A safe and secure environment supports economic activity and protects public resources. This boosts revenue, encourages investment, and promotes sustainable national development.</p>	<p>Mr Asan Kasingye,</p> <p>Managing Director, Tayari Security Services Limited.</p> <p>Ms Doreen Esaete,</p> <p>Head of Legal & Company Secretary, Opportunity Bank.</p>	CPA Wycliffe Mwambu

TIME	S/N		SPEAKERS	CHAIRPERSONS
12.40 - 12.50 pm	24.	Partner's message: National Identification and Registration Authority (NIRA)		
1.00 – 2.00 pm	25.	Lunch Break and Preparation for Team Building Activities		
2.30 – 6.30 pm	26.	Team Building Activities:		
		Overall Coordinator		
		Jogging/ walking		
		Visit to UWEC		
		Aerobics		
		Joy Sailing		
7.30 pm	27.	Barbecue Dinner and Entertainment		

SPEAKERS

EMBRACING CHANGE: FUTURE PROOFING OF INTERNAL AUDIT FOR PFM EFFECTIVENESS

CPA Hussein K. Isingoma is the Ag. Internal Auditor General at the Ministry of Finance, Planning and Economic Development of Uganda. His career spans over two decades in audit, forensics, and risk advisory, including serving as a World Bank IT Auditor. He is the immediate past Chairman of the IMF External Audit Committee. CPA Isingoma is a member of the IIA's Global Standards Board and a seasoned speaker at national and international levels on audit, governance, AI, and risk management.



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Michael Gashumba is a Governance, Risk, and Compliance professional with over 12 years of experience in internal audit, project audit, forensic investigation, technology reviews, compliance assessments, corporate finance, management consulting, and board advisory experience gained at BDO and KPMG East Africa while serving a portfolio of clients across Africa. Michael is an Advisory Director at BDO. He was previously a Senior Manager in KPMG East Africa's Risk Consulting Department, where he spent over 10 years. He is a Board Member of the Institute of Internal Auditors (IIA) Uganda. Michael is a Certified Information System Auditor, an Accredited Quality Assurance Assessor, and a Prince 2 Practitioner.



[Watch video profile here](#)

SECURITY OF PERSON AND PROPERTY

AIGP(Rtd) Asan Kasingye is a retired former Assistant Inspector General of Police. He is the Managing Director of Tayari Security Ltd and President of the Rotary Club of Entebbe. Retired AIGP Kasingye held several roles in the Uganda Police Force, including Chief Political Commissar, Director of INTERPOL and International Relations, Public Relations Officer and Commissioner Community Policing. He is a small-scale farmer, a supporter of SC Villa and Arsenal FC, and author of Chosen. Retired AIGP Kasingye is married to Jean and they have five children. He holds a Master of Arts in Public Administration and Management from Makerere University.



Doreen Esaete is a seasoned legal and governance professional with extensive experience in insurance and financial services. She is an Advocate of the High Court of Uganda and a Chartered Secretary. Currently serving as Head Legal and Company Secretary at Opportunity Bank, she provides strategic legal leadership and governance support. Doreen has previously held senior roles at Statewide Insurance, PKF Uganda, and URSB, with a strong focus on regulatory compliance, risk management, corporate governance, and human capital management. She holds an MBA (Finance) from Makerere University.





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DAY THREE:**FRIDAY, 8 MAY 2026****Director of Ceremonies: CPA David Sserebe, Chairperson, Events Management Committee, ICPAU**

TIME	S/N	TOPICS	SPEAKERS	CHAIRPERSONS
8.00 – 8.30 a.m.	28.	Registration		
8.30 – 8.35 a.m.	29.	Prayer	CPA Silajje Mutale	
8.35 – 10.20 am	30.	<p>The Changing Role of External Audit in a Digital Environment and Dynamic Economy</p> <p>Modern public sector auditing is shifting from fault-finding to performance, value-for-money, and systems assurance. The role of external audit is evolving significantly in a digital environment and dynamic economy. It is shifting from a historical compliance officer to a forward-looking provider of trust and strategic assurance.</p>	<p>CPA Dr Andrew Timothy Nsamba, Director (Audit – Forensic Investigations & IT Audits), Office of the Auditor General.</p> <p>CPA Asad Lukwago, Partner, KPMG</p>	CPA Sandra Nakibuule Batte
10.20 – 10.30 am	31.	Partner’s Message: Uganda Baati		
10.30 - 11.00 am	32.	Health Break		

TIME	S/N	TOPICS	SPEAKERS	CHAIRPERSONS
11.00 – 12.40 pm	33.	<p>Domestic Revenue Mobilisation in a Changing Economy.</p> <p>Domestic revenue mobilisation is essential for reducing aid dependence and financing public expenditure sustainably.</p>	<p>CPA Denis Kateeba Kugonza, Commissioner, Domestic Taxes, Uganda Revenue Authority.</p> <p>CPA Silajji Kanyesigye Baguma, Practitioner, RKA & Co.</p>	CPA Moses Nambale Bwire
12.40 – 12.50 pm	34.	Partner's Message: Pearl Bank		
1.00 - 2.00 pm	35.	Lunch Break		
2.00 – 3.30 p.m	36.	<p>Work-Life Balance and Productivity in the Public Sector: A Governance Perspective</p> <p>In the public sector, where human capital is the primary driver of service delivery, the link between employee well-being and national productivity is direct and measurable.</p>	<p>Ms Sophie Nakazzi Ag. Commissioner, Performance Management Ministry of Public Service.</p> <p>SSP Jackson Mucunguzi Child & Family Protection Officer, Uganda Police Headquarters, Naguru.</p>	CPA Prof Twaha Kaawaase
3.30 – 4.10 pm	38.	Rapporteur's Report		
4.10 – 4.30 p.m	39.	Closing Remarks	CPA Alfred Kabuchu, Vice President	
4.30 – 5.00 pm	40.	Evening Tea		
7.30 pm	41.	Closing Gala Dinner		

SPEAKERS

THE CHANGING ROLE OF EXTERNAL AUDIT IN A DIGITAL ENVIRONMENT AND DYNAMIC ECONOMY

CPA Dr Andrew T. Nsamba is the Director of Audit in the Office of the Auditor General. Prior to this role, he was the Assistant Director, Quality Assurance and Audit Development, and before this, he was a Senior Principal Auditor in the Forensics and Information Technology Directorate.



Dr Nsamba was also a lecturer of Financial Management and Financial Reporting and a provider of medical care. He is a member of the Institute of Certified Public Accountants of Uganda. He is also a Certified Information Systems Auditor and a Certified Forensics Investigator. Dr Nsamba holds a Master of Science degree in Accounting & Finance from Dublin Business School and a Bachelor's degree in Dental Surgery from Makerere University Medical School.



[Watch video profile here](#)

CPA Asad Lukwago is a Partner at KPMG East Africa. He has extensive audit experience in banking, telecom, energy and natural resources, private equity, pension and fund management, public sector development, and consumer and industrial markets, attained in East Africa and the United Kingdom. He has led several staff development programmes and public trainings in financial markets, locally and internationally. Asad holds a Master's Degree in Wealth Management from the Chartered Institute for Securities and Investments of the United Kingdom. He is a member of the Institute of Certified Public Accountants of Uganda.



[Watch video profile here](#)

DOMESTIC REVENUE MOBILISATION IN A CHANGING ECONOMY

CPA Denis Kugonza Kateeba is the Commissioner of Domestic Taxes at the Uganda Revenue Authority, having previously held the position of Commissioner for the Tax Investigations Department. With over 20 years of experience in financial management, auditing, and taxation, CPA Kateeba brings a wealth of expertise shaped by both public and private-sector roles.

During his tenure as Commissioner of Tax Investigations, he strengthened the Authority's fraud detection and enforcement capabilities and spearheaded the development of the Automatic Exchange of Information (AEOI) law in 2023, enhancing cross-border tax transparency. He holds an MBA in Public Sector Management from Makerere University.



CPA Silajji Baguma Kanyesigye is a governance specialist, tax advisor, and institutional leader with over 25 years of experience in public administration and private practice. He is currently the Managing Partner and Tax Advisory Team Leader at RKA & Company (MGI Worldwide). From 1996 to 2020, he served at the Uganda Revenue Authority (URA), rising to head the Large Taxpayers Office. A member of the Institute of Certified Public Accountants of Uganda since 2004, he has been supporting the professional growth of accountants, including chairing the Tax and Economic Policy Panel since 2021, shaping national and professional discourse on taxation.

Beyond professional practice, CPA Kanyesigye chairs the Board Committee of House Zaka and Waqfu Uganda. He serves on the boards of Queens Worth Investments, Abubabker Technical Services, and Aponye Uganda Ltd. He also serves on the District Service Commission of Kanungu. He enjoys travelling.



WORK-LIFE BALANCE AND PRODUCTIVITY IN THE PUBLIC SECTOR: A GOVERNANCE PERSPECTIVE

Sophie Nakazzi is the Ag. Commissioner, Performance Management in the Ministry of Public Service. She has 21 years of experience in public sector management, both in central and local government administration. She is a trainer with the Civil Service College Uganda — she has conducted various trainings and coaching for both private and public sector Institutions. Sophie is a certified performance specialist with a Master's in Public Administration.



SSP Jackson Mucunguzi is a senior Child and Family Protection Officer at Uganda Police Force Headquarters, Naguru. He is a male engagement champion, a husband and a father of three. A PhD scholar at Uganda Management Institute, he researches family structures and community policing outcomes in Kampala Metropolitan. He has served as Officer in Charge and District Police Commander, Makerere CSO, facilitator, and Christian commander.



14TH CPA ECONOMIC FORUM



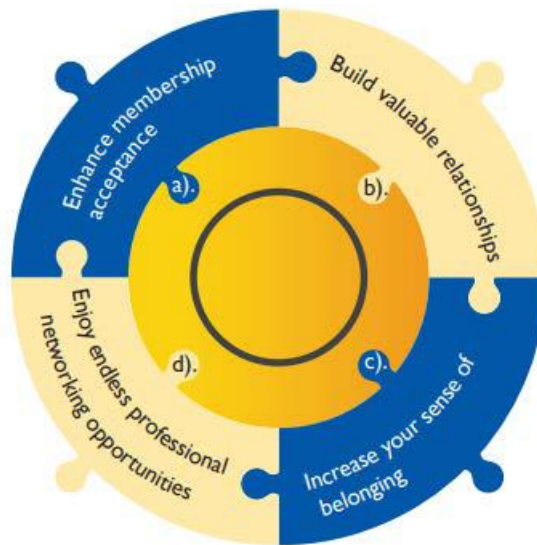
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3	Bunyoro Regional Members Network	Active	Hoima	CPA Godfrey Niwamanya 0782273156
4	Busoga Regional Members Network	Active	Jinja	CPA Nawiire Nubu 0704299152
5	Central Regional Members Network	Active	Kampala	CPA Silver Boss Mwebesa 0788101193
6	Kigezi Regional Members Network	Active	Kabale	CPA Sarah Kamara Aine 0782615999
7	Lango Regional Members Network	Active	Lira	CPA Patrick Oruk 0772578079
8	Mid-Eastern Regional Members Network	Active	Mbale	CPA Mabala Richard Michael 0772612416
9	Rwenzori Regional Members Network	Yet to be Active	Fort Portal	CPA Andrew Tsongo 0770571429
10	Southern Buganda Regional Members Network	Yet to be Active	Masaka	CPA Sulai Mugoya 0774927577
11	Teso/Karamoja Regional Members Network	Active	Soroti	CPA Andrew Olupot Olego 0789436942
12	West Nile Regional Members Network	Active	Arua	CPA Candia Steven 0772515445

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3. Photocopy of parents National ID's.

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